



In Memoriam

Their selfless, tireless efforts made on behalf of FRDC and the Fairfax community did not go unnoticed and will never be forgotten.

Harry Winfield

Resident

Shelton MooreBoard Member

Diane Crawford
Staff

Dear Friends

Despite uncertainty in the face of a global pandemic that magnified and exposed social and economic inequalities, we had an unwavering commitment and a determined spirit to forge ahead to enjoy the fruits of our labor.

Harvest often means productive results! We've worked hard season after season, and in 2021 our laser focused strategic work began to be realized physically and relationally as we saw projects advance as envisioned in our planning processes to move the neighborhood forward.

Throughout these past two challenging years, we never stopped creating, reaching, and doing all the things we should be doing to serve our neighbors, clients, and community.

Looking back on the last year and, quite frankly, the past decade, it is clear that our decision to move forward with our belief that constant investment in innovation and community helped spur inclusive community revitalization.

There were multiple sets of extra hands which is a great testament to the commitment of our partner agencies, financial supporters, volunteers, board and staff. It hasn't always been easy. But the planting was worth the effort and wait as you'll read in the pages of our report.



Denise VanLeer

Executive Director



J. Stefan Holmes
President
Board of Directors

Harvest on the Horizon

Investment is rewarding.

On December 14th, in partnership with Fairmount Properties, the City of Cleveland, Cleveland Clinic, Meijer, and Huntington Bank, FRDC broke ground on the new Meijer Fairfax mixed-use project, located on the corner of East 105th Street and Cedar Avenue.

This project will help to address food insecurity and support economic development and job creation while revitalizing and transforming the neighborhood. The \$52.8 million development will include a 40,000 square foot Meijer grocery market and 196 apartment units.

The plan was born in 2018 by Tom Mihaljevic, M.D., CEO and President of Cleveland Clinic, and Blaine A. Griffin, Cleveland City Council President, Ward 6. A forum followed in the Fairfax community with residents to help enlighten city leaders on some basic needs of residents and how Cleveland Clinic could contribute.

Following the forum, it was clear that food insecurity topped the community's list of concerns. According to the U.S. Department of Agriculture, the neighborhood is an urban food desert. The mixed-use development will revitalize and transform the area and contribute to creating a healthier community.

"I appreciated that from the start Dr. Mihaljevic understood the importance of Cleveland Clinic's role in the neighborhood and that residents had many needs to be addressed," Griffin said. "The discussion about bringing a supermarket to the neighborhood started early, recognizing the need of longtime Fairfax residents."





Miles of Progress

What was once a kernel of an idea has become a reality.

The ribbon cutting for Opportunity Corridor was held on November 3, 2021, for this three-mile, \$257 million transportation project that connects I-490 to University Circle and east side neighborhoods, and spurs additional economic development, new growth, and continued opportunities for the communities, the City of Cleveland, and the Northeast Ohio region.

The Ohio Department of Transportation oversaw the project with help from the City of Cleveland, Greater Cleveland Partnership, and the Opportunity Corridor Partnership Office.

The ground broke in the spring of 2015. However, planning goes back to 2000, when ODOT began studying ways to link the east end of I-490 at East 55th Street with the eastern suburbs or to I-90. The idea is to spark economic development in a neighborhood many consider neglected.

Instead of building a freeway, planning officials thought a 35-mph roadway with a multi-use path and traffic lights at the intersections was a better idea.

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Reaping the Investment

Innovation Square

The commitment for investments have been made and the harvest season is upon us with "open doors" throughout East 95th and East 105th Streets and Cedar Avenue with living spaces, and much needed retail. FRDC with its development partners continued to advance design and project financing with McCormack Baron Salazar, PNC Bank, the City of Cleveland, Blaine A. Griffin, City Council President, Ward 6, City Architecture, the Cleveland and George Gund Foundations, and the Port Authority, for a mixed-income apartment building along East 105th Street. The goal for the Innovation Square footprint includes 700 to 800 new housing units—a tally encompassing 82 apartments and a host of new single-family housing located between East 95th and East 100th Streets. Eight homes listed at about \$300,000 have sold already, with another six currently under construction.

Taken with the Meijer project, these developments will reposition underutilized land and continue to connect Fairfax with the education and medical communities, while creating jobs and income for the broader community.

56

On the workforce side, this is bigger than Fairfax; it's people who need jobs now," says Denise VanLeer, Executive Director of FRDC. "They are unemployed or underemployed, don't have access to the internet, or have a felony in their past. These are issues that are prevalent in most low-income neighborhoods.





Knez Homes

As part of the Innovation Square project, FRDC continues to partner with developer, Knez Homes, to develop 62 units of new construction market rate homes in the area from East 97th to East 100th Streets. A ribbon cutting was held at 2223 and 2227 East 100th Street for the first two homes. A total of four homes sold in 2021 with another four under construction.



Nurturing What We Have Economic/Business Development

Assisting businesses was vital to the Fairfax neighborhood and they aided 34 businesses with general technical assistance.

Fairfax continued their efforts by overseeing the progress of the Bank of America construction site at East 79th and Carnegie Avenue, scheduled to open in 2022. Staff also attended numerous design review and Cleveland Planning Commission meetings for the new Fairfax Meijer Market, and a potential business at East 79th Street—whose goal is to provide housing for transplant recipients.

Working with numerous business owners desiring to relocate along Opportunity Corridor, including a warehousing/logistic organization, as well as existing businesses wanting to expand in the community, is a priority.

Reaping the Benefits of Collaboration

Workforce Development

Fairfax Renaissance Development Corporation works to connect job seekers with employment and/or training. Individuals are referred to our employer partners or linked with local organizations that provide training to increase an individual's employability.

Due to COVID, 2021 proved to be a challenging year, and FRDC was able to realign and retool our operations as many of our employer partners reduced operations, shifted to virtual platforms, or shut down altogether.

Cleveland Clinic turned to FRDC Workforce to assist them in finding employees who would work to increase the safety and sanitizing of their facilities. There was also a need to disseminate information about the virus and distribute PPE in our communities to limit and curtail its spread.

Carolyn D. Greene, a Cleveland native and Fairfax resident, is a Licensed Social Worker and a Licensed Chemical Dependency Counselor. Her extensive experience in counseling, mental health assessments, treatment, and crisis intervention made her an ideal candidate for a position as a Community Health Outreach Worker. After some soft skill training, Carolyn was re-connected to the talent acquisition staff at Cleveland Clinic.

Collaborating directly with residents allows FRDC Workforce to be a conduit for jobs and a bridge for those clients who need other services. The program also assists individuals with financial literacy, referrals to support services, along with internship opportunities.



Online Events

Workforce development is vital to neighborhoods. Those with high unemployment rates especially benefit from jobs created by new businesses. Residents had to pivot to a primarily virtual world that was unfamiliar and intimidating. FRDC hosted online job hiring events, provided one-on-one assistance to help clients navigate virtual job interviews, instructed job seekers in proper email and virtual communications etiquette, updated resumes and offered soft skills improvement.

FRDC developed new partnerships with 14 businesses and assisted residents with finding employment, placing 35 individuals into employment despite the challenges.



A Place to Protect Science

Azenta Cleveland Clinic BioRepository aims to enhance storage of crucial human tissue for study.

Cleveland Clinic and Brooks Automation recently opened a 22,000 square foot ultra-cold and cryogenic BioRepository on Cedar Avenue in the Fairfax community. It will be managed by Azenta Life Sciences, according to an online press release from Cleveland Clinic. An art project was installed on the site created with input from community residents. The facility will boost the storage capacity of biologic samples at Cleveland Clinic and, at the same time, enhance researchers' study of human tissue samples to translate laboratory discoveries more rapidly into new treatments for patients. What's most significant is that the building will open in the Cleveland Innovation District, which is aimed at transforming Northeast Ohio into an economic engine for biomedicine.

The State of Ohio, JobsOhio and Ohio Development Services Agency, together with Cleveland's medical and higher education communities, partnered to create jobs, accelerate research and educate the workforce of the future.

"Biobanking is essential for the evolution of personalized medicine for conditions such as heart disease, cancer and epilepsy," said Serpil Erzurum, M.D., Cleveland Clinic's Chief Research and Academic Officer. "This technologically advanced BioRepository in the heart of the new Cleveland Innovation District will enable research that allows us the knowledge to provide the best care for all people as part of Cleveland Clinic's mission: caring for life, researching for health, educating those who serve."

Sarah Eckenrode, Ph.D,Vice President of Sample and Repository Solutions, Azenta Life Sciences, added that "The onsite sample BioRepository standardizes sample collection, processing and storage protocols to increase scalability and efficiencies for Cleveland Clinic's high-value collections of biological material."

Patients need not worry about their information being compromised. Patient confidentiality, using state-of-the-art customized systems for superior analytics and informatics capabilities, will keep information secure. Specimens will be linked to electronic medical record data to analyze the course of diseases and treatments.



a freestanding wall covered with artist-

designed wallpaper. In addition to the

screen outside the BioRepository, the public

can view the video on smartphone devices.

Seeds of Success

The New Economy Neighborhood (NEN) is a centerpiece for innovation and technology along Opportunity Corridor.

The vision for the NEN is to maximize the inclusive economic impact and community benefit of the Opportunity Corridor by attracting a high density of accessible and family supporting jobs, prioritizing high quality of design and connectivity in the built environment, and targeting a strategic industry mix aligned with Cleveland's economic strengths. Opportunity Corridor also aims to attract businesses aligned with regional economic development and workforce/sector partnership priorities. In the NEN that includes Healthcare Tech/Bio Tech and R&D Hub that is aligned with regional economic development in the Fairfax area. The City of Cleveland and its partners will prioritize development projects and potential tenants with strategically aligned proposed uses, per the targeted industry mix, and that offer a mix of job skill levels and commit to recruiting and hiring City of Cleveland residents. FRDC acquired five parcels in the NEN area in 2021.

Fairfax Homes

Through Dollar Bank's 321 Program, Patricia Williams received the needed funds to buy the home she's rented for 22 years.



I've lived in the neighborhood for 40+ years and didn't want to leave my home that I rented for so long. I have three daughters, two of whom I raised in this home. My closing was in October, and I couldn't be happier.



A Safe Haven

Fairfax Renaissance Development Corporation and Cuyahoga County Land Bank have partnered together to develop two new construction for sale homes on East 93rd Street between Cedar and Quincy Avenues in the Fairfax neighborhood. As Universal Design homes, the dwellings can be utilized by individuals of various abilities over a long period of time with little, if any, modification necessary. Aging in Place features entries planned with consideration for future ramp installation, and easy to use switches, outlets, and door handles. It also creates greater accessibility for someone with limited mobility and includes grab bars for the bathtub.

The most notable amenity of these homes will be a first-floor master bedroom and bath with no steps between them and the main floor. This project will help to benefit the neighborhood by encouraging continued investment and providing a much needed housing type for residents to age in place and help to spur additional development. These two homes are currently under construction and will be completed in 2022.

Greater Circle Living

Sustaining communities and providing incentives is our greater goal.

Providing housing and housing incentives is a big part of stabilizing neighborhoods. Now in its 13th year, the Greater Circle Living Program (GCL), developed and administered by FRDC, provides housing incentives to qualified employees of anchor institutions (Cleveland Clinic, University Hospitals and Case) and nonprofit employers in ten neighborhoods surrounding University Circle.

The program helps to support ongoing recovery in these neighborhoods, assists in increasing the tax base, provides an expanding customer base for local businesses and encourages community involvement by new residents, as well as being a great employer benefit.



\$770,000

Total GCL funding for 2021

74

Residents incentivized to sign one-year leases

34

Employees assisted with the purchase of a new home

Harvest of Health

Centennial East 100th Street Healthy Community Initiative

Fairfax Renaissance Development Corporation continues its collaboration with Cleveland Clinic on an initiative to target residents of East 100th Street. The project identifies social determinants of health that people in the community are born with. FRDC leads the outreach for this project that addresses some serious potential health issues in the home like mold, lead, leaking roofs, diet, and many more household hazards.

The goal is to connect owners and tenants to resources that address those deficiencies. The project coincided with the Clinic's 100th Anniversary. Since inception, 16 residents have completed an online assessment. An environmental assessment is complete on eight properties and repairs were completed on one home. A Fall Fest was held last October at Serenity Gardens to inform residents and encourage community building among neighbors.

Interprofessional Education Initiative

Through the efforts of major medical and educational institutions, new projects are introduced.

Throughout last year, FRDC's collaboration with Cleveland Clinic and Case Western Reserve University (CWRU) continued to develop the Interprofessional Education (IPE) initiative as it transitioned to Collaborative Practice I (CPI). The latter is an interprofessional service learning experience for first-year health professions and social work students of CWRU.

Two students went to work representing four different professions. They had two amazing projects in Fairfax. One worked on Bolton Elementary School, and the other jumped on the new Cleveland Clinic BioRepository. Due to Covid restrictions, CPI students were only able to meet onsite one time during the academic year.

The Bolton CPI team developed a survey and worked with the school gym teacher to administer the survey to students. Using information obtained from research, the results from the survey, and input from the gym teacher, physical activities were selected based on the ability to scale, encourage broad participation, and improve performance of scholars on state physical fitness requirements.

The BioRepository CPI team engaged with a focus group of residents to share information about the BioRepository and to receive input. Using information from the focus group and additional research the CPI provided recommendations to enhance community outreach and minority enrollment in BioRepository initiatives.

3,556

Home Energy Assistance Program (HEAP) Thousands reaping the wealth of reduced utility costs.

FRDC continued its longstanding partnership with CHN Housing Partners. Despite the challenges of providing services virtually to many people who lacked technology skills or internet connectivity, HEAP staff persevered and helped 3,556 low to moderate income residents to avoid shutoff of their utility bills, and assisted in determining eligibility for reduced utility costs.

FRDC has been a responsive CDC that keeps its mission and programmatic focus aligned with what the Fairfax community needs. From the development of Griot Village to serve our senior population to the new development of Innovation Square, FRDC has developed transformative spaces to serve Fairfax. They embody the meaning of a "community development" corporation," says Ayonna Donald, Vice President, Ohio.





PARTNER OF THE YEAR

Enterprise Community Partners

Twenty years after planting the seed, the work presses on in the form of grantmaking, policy and technical assistance.

Enterprise Community Partners has worked in the Fairfax neighborhood for over 20 years. They have been hands on with their support of keeping FRDC on track with community efforts in the form of grantmaking, policy, advocacy, and technical assistance.

Enterprise sees the Fairfax community as a hub of the east side of Cleveland, with abundant history in arts and culture, and long-term committed residents. FRDC's goals align with theirs in advancing racial equity, increasing housing supply and advancing upward mobility.

Most recently FRDC received a \$100,000 grant from Enterprise that assisted with technology upgrades and predevelopment for an 82 unit apartment building.

"Enterprise Community Partners is aiming to continue building capacity and production in community development corporations in Cleveland and throughout Ohio. We have the privilege of being the only nonprofit that does it all–solutions, capital and community development under one roof," says Donald.



RESIDENT OF THE YEAR

Two women, pioneers of the Fairfax community, have spent a combined total of over 120 years as residents.

Renee Davis' family has not only lived in Fairfax for 80 years—but her family has a long history of owning several businesses.

Renee's parents, Melvin and Helen Cansler, bought their home in Fairfax in 1942. She has lived there for 60+ years.

Her tone becomes almost jubilant when looking back on the 'good ol' days.' "The street was full and booming," says Davis. "My mom was very active in the Street Club. Everyone belonged to the Street Club; we all knew and looked out for each other. We were not only close-knit, but the street didn't have any vacant homes. The main thing is that we always worked with the council person who knew what was happening in the neighborhood."

The East 103rd Street Club planned summer trips to Chippewa Lake," says Davis. "They would charter a bus, and we'd all load up and hit the road. One of my biggest memories is the spirit of fellowship, camaraderie, and support.

Davis attended the Cleveland Public School System (now CMSD) at: Observation Elementary, Audubon Junior High, and John Hay High School.

She worked as a school secretary at several Cleveland schools for 21 years. Later in those years and after much encouragement from school principals, she decided to pursue her college degree. Her daughter was growing up, so her mom offered to help with childcare while she attended Tri-C to start her journey to become a teacher.

Renee transferred to Cleveland State University, where she eventually received a Bachelor of Science in Education Degree and a Master of Education Degree. Her area of concentration was Special Education. She went on to teach at John Hay High School from 1997 to 2002 and East Tech High School from 2002 to 2012. She has enjoyed playing the piano since the age of 4.

She believes the most excitement from the community came from all the Black-owned businesses: Beauty and barber shops, doctors' and dentists' offices, grocery stores and gas stations, and a variety of shopping places, all within walking distance.

RESIDENT OF THE YEAR

Vern Daniels has been a part of the Fairfax community since she was born. Her grandfather purchased their home near 105th Street and Cedar Road in 1949.

After all these years, her voice still exudes passion when reminiscing about her childhood in the two-story home with its lush green grass that she shared with her grandparents and parents.

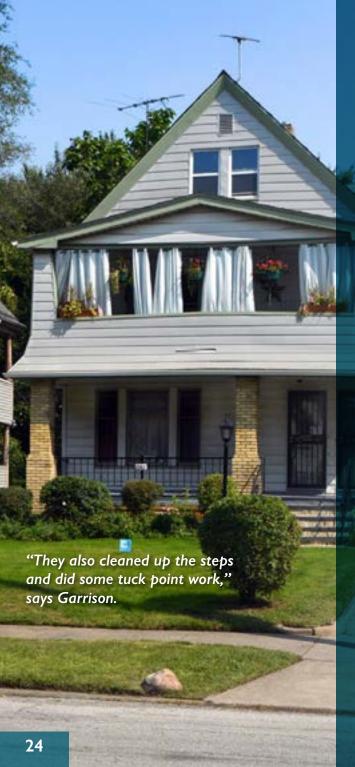
The Fairfax community and surrounding area was a Black mecca in the 1940s and 1950s. During that time, it was one of the few neighborhoods Black people could live and purchase a home. Many owned storefront businesses that sold everything from penny candy to dry beans.

"This area was originally a Black-owned & operated business and residential area with a few renters," says Daniels. "There were lots of kids playing everywhere, and families were a two-parent home. This neighborhood was like a village; everyone looked out for one another. Folks walked up and down the street and chatted with each other. We had a Fisher's Grocery Store, a Sohio Gas Station, several barbershops, beauty shops, a meat market, a Goodwill Store, a library, churches, drug stores with food counters, and a variety of restaurants. Although none of those businesses exist today, the community spirit hasn't changed."

Like many older urban neighborhoods, several homes fell into despair when original owners either died or were forced into nursing facilities, leaving family members who either had no interest in living there or just not having the means for upkeep.

After holding many jobs, including the old Sears and Roebuck on East 89th Street and Carnegie Avenue, she ended her work career at the Department of Defense as a Paralegal Specialist, a position she retired from after almost 35 years.





Model Block Program

The Model Block Program has assisted residents of Fairfax in giving their homes a facelift for years. In 2021, the program improved 15 homes. Model Block focuses on the exterior of the houses, helping to bring neglected porches back to life with a few nails, wood, and paint.

Other exterior repairs include painting, gutter and roof repair or replacement (minor), power washing, and yard lights. The program starts in spring and runs through fall.

Bertha Garrison had repairs to her downstairs porch, including installing lattice around weak wood.

Daniel Kinchen, her dad, purchased the home in 1950. Although Kinchen was a nuclear analyst, who retired in 1980, he was meticulous about his yard. Garrison recalls fondly how her dad tended to his flower garden and later became block club president.

Garrison worked in Los Angeles for the L.A. Rams for several years before returning home. A short time later, her father became ill with dementia, and she cared for him until his death in 2002. She inherited the home, and her mom died a year later.

She beams when discussing how her dad was a first-place winner at the community's second annual "Bright and Beautiful Block Club Contest" in 1975.

The vision of the Model Block Program is to support healthy homes in the Fairfax neighborhood through strategic investment and exterior home repair, creating an attractive and viable setting for all to live.



Shelton is the Circular Ambassador

for Fairfax, one of nine ambassadors who work in different communities. He

received assistance rebuilding his porch.







Activities in the Neighborhood Continued to Bloom

FRDC once again tapped volunteers in its ongoing efforts to beautify the neighborhood. Residents, FRDC staff, City of Cleveland leaders, local businesses and churches showed up with people power to participate in clean-ups, improvements, and events. Partners for the effort included employees from Cleveland Clinic, Cleveland Clinic Global Cardiovascular Innovation Center, Blaine A. Griffin, Cleveland City Council President, Ward 6, DigitalC, Say Yes Cleveland, and St. John's Baptist Church.





Bolton Elementary School received a sprucing up when it got its guard rails painted and had professional landscaping help with preparation of its school's garden.

Bolton Elementary Lunch Buddies

FRDC once again administered the Lunch Buddies program where volunteers sit with students during lunch. Six students from John Carroll University participated as well as some FRDC staff. Volunteers spent time with students every Friday from September through December and joined in for a variety of activities.



GardenWalk

GardenWalk Cleveland offers self-guided tours through community and residential gardens. Fairfax resident, Vernice Smith Davis, hosted FRDC's information station on East 97th Street. Over two dozen gardeners in Fairfax participated, which included gardens from East 79th to East 103rd Streets. Visitors came from all over and enjoyed both idyllic weather and impressive horticultural displays.







Movie Night + FRDC Staff Reunion = Fun and More Fun

Toy Story 4 was featured at movie night—"To infinity and beyond." The event was back after the pandemic forced it into hiatus for two years. The community showed up in force at Quincy Park, and as with any good theater experience, popcorn was in abundance. Participants were treated to juice, bubbles and glow sticks to round out the evening.















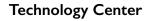
FRDC held its first ever staff and board reunion at Quincy Park on August 21, 2021. Former staff and board members reconnected and celebrated with an evening of food, fun and friendship.

Many of the reunion participants enjoyed the evening's movie with neighbors and friends who came to see what life lesson Woody had to share this time around.



Keeping Residents Connected Block Clubs

FRDC renewed its focus on helping to establish, or, in some cases, reestablish and support block clubs in the Fairfax area. So far two clubs are formed: the Townsend Avenue and the East 89th Street Block Clubs. FRDC is working to have every street in Fairfax establish a block club and to help them connect with available resources to amplify their impact in the community. Towards the end of 2021, the East 89th Street Club, with the assistance of FRDC staff, wrote a grant proposal to help subsidize ticket prices for shows at Karamu House so that residents who share the same street as the theatre would be able to enjoy programming at this cultural landmark that is, literally, right in their own backyard.



Virtual classes that merge education with socialization.

COVID challenges continued into 2021. Virtual classes and technical assistance were provided to our residents. The virtual classes served not only to teach skills and provide information, but they functioned as a means of socialization for the participants as well. Each week students looked forward to "seeing" and interacting with their classmates.

The Black History/Black Studies class had many memorable and informative subjects. Two that stood out in particular were the viewing of Lebron James' documentary about Dreamland: The Burning of Black Wall Street and the Leo's Casino documentary and discussion with producer and director, the Rev. Dr. Leah C.K. Lewis.

FRDC also updated the computers and served 415 people through online classes, technical assistance and workforce readiness.





FRDC again extends a hand in helping residents enjoy the holiday season Thanksgiving Food Giveaway

In partnership with Meijer Grocery Store, Cleveland Clinic and Pepsi, FRDC participated in a Thanksgiving Giveaway for the Fairfax, Hough and Glenville neighborhoods for a second year. Meals were distributed to residents at Griot Village, the Renaissance at Fairfax Park and to Fairfax Homes. Additionally, FRDC distributed 1,000 \$25 Dave's gift cards to Ward 6 residents in partnership with City Council President Blaine A. Griffin during the Thanksgiving/Christmas holiday season.











As part of its annual tradition, FRDC organized the Fairfax Adopt A Family Program in collaboration with five local organizations, including Westfield Insurance, the Cleveland Clinic Respiratory Institute, Liberty Hill Baptist Church, Antioch Baptist Church's Women's Ministry and Union Grove Baptist Church. Eight families received gifts based on wish lists the families provided during the holiday season.







Through the Work of Many

Stewards for the Good of All

Just as our residents are the lifeblood of the Fairfax neighborhood, so, too, are the team members of FRDC, who year in and year out continue to add their energy, creativity, expertise, and heart to making FRDC the community dynamo that it is!

Fairfax Renaissance Development Corporation

STATEMENT OF ACTIVITIES FOR THE TWELVE MONTHS ENDING DECEMBER 31, 2021

Officers

I. Stefan Holmes President, First National Bank

Angela leffries 1st Vice President, Hammes Company

Matthew P. Yourkvitch 2nd Vice President, Yourkvitch & Dibo Ltd.

John Malcolm Treasurer, Cleveland Institute of Art

Donte Gibbs Secretary, Conservancy for Cuvahoga Valley National Park

Members

Antoine Burts Resident Yolanda Butler Resident

Jeraldine Campbell Resident

Caroline Cole Resident

Lamont B. Davis Bolton Elementary

Regina Harper Resident

Zachary Lewis Resident

Ardell Moore Resident

Shelton L. Moore Resident

Gary Sardon Resident

Walter Stanley Resident

Blanton S. Tolbert **CWRU**

Milan Wilder Resident

Staff

Denise VanLeer Executive Director

Catondra Noye Assistant Executive Director

Anthony R. Whitfield Economic Development Director

Terrell Knight Economic Development Manager

John Deal, Controller

Shawna Jones Senior Project Manager

Alisha Memaran Project Manager

Maritza Herrera-Sansom Greater Circle Living Administrator

J. P. Kilroy Greater Circle Living Program Coordinator

Ruby Raines Office Manager

Gail Powell Receptionist

Kenneth Peterson Facilities Manager Elle Wilson

Social Media Coordinator

lacob Derzon

Neighborhood Services Coordinator

Teresa Avery Neighborhood Technology Coordinator

Jerilyn Mason Workforce Development Manager

Tamela Powell Workforce Development Coordinator

Lakeyla Anderson H.E.A.P. Intake Officer

lacci Prather H.E.A.P. Intake Officer

Tracey Smith H.E.A.P. Intake Officer

Ray Brown Maintenance Staff

Vonda Stanford Maintenance Staff

Charles White Maintenance Staff

Support & Revenue

Federal Funding Grants\$	338,144
Foundation & Other Grants	1,793,809
Fundraising Income	32,100
Interest & Gain on Investments	179,221
Development Fee Income	342,840
Rent Income	1,219,770
Other Income	2,915
Gain/Loss on Partnerships	(159,943)

Total Support and Revenues......\$ 3,748,856

Expenses

Personnel Costs\$	1,199,642
General Overhead	87,441
Professional Services	182,015
Property Expenses	918,889
Other Expenses	785,503

Total Expenses\$ 3,173,490



Change in Unrestricted Net Assets..\$ 575.366

Beginning Net Unrestricted..... 14.762.037 Assets: 01-01-2021

Ending Net Unrestricted \$ 15,337,403 Assets: 12-31-2021

Multiple Sets of Extra Hands

FRDC's story and journey—founded in its principles of strengthening neighborhoods and comprehensive community development and revitalization—are what invigorates and inspires the partners, friends, and supporters of FRDC. Thank you for your invaluable support.

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AT&T

Chemical Bank

Meijer

PNC Bank

Western Reserve Revitalization & Management Company

Foundations/Nonprofits/ Government

Antioch Baptist Church

Case Western Reserve University

Children's Defense Fund

CHN Housing Partners

City of Cleveland

Cleveland Clinic

Cleveland Clinic Foundation

Cleveland Foundation

Community Foundation of Western Pennsylvania and Eastern Ohio

Community of Saint Peter

Cuyahoga Title Services, LTD

Enterprise Community Partners

McGregor Foundation

Ohio CDC Association

Ohio Community
Development
Finance Fund

Surety Title Agency

The George Gund Foundation

University Hospitals

Westfield Insurance Company Employees

Westfield Insurance Foundation

Individuals

Zachary & Cynthia Lewis

